

**HAP Organizational Structure & Members**

**What is the Homeless Action Partnership (HAP)?**

The Homeless Action Partnership is a broad-based, community-wide action team, which has met every two months since 1996 to implement a strategy for resolving homelessness. The HAP’s *vision* is that all Santa Cruz County residents will have the stable housing and appropriate services they need to live in dignity and reach their highest potential. Its *mission* is to develop and implement a coordinated system of housing and services for preventing and ending homelessness in Santa Cruz County. Its current structure is as follows:

**What Are Key HAP Roles and Activities?**

Key HAP activities have included all of the following and more:

* **CoC Application** - Coordinating the community process, rating and ranking funding proposal, and being the applicant for annual HUD CoC funds ($20 million secured since 2000);
* **State ESG Applications** - Reviewing, ranking, and prioritizing projects for annual State Emergency Solutions Grant (ESG) funding;
* **Encouraging New Innovative Programs** - Developing and securing funds for prevention and rapid rehousing programs, including Homelessness Prevention and Rapid Rehousing ($4 million secured), ESG, and Supportive Services for Veteran Families (SSVF - currently seeking $4 million), and mainstream sources;
* **HMIS and Other Homelessness Data** - Implementing and operating homelessness data and data systems, including CoC-wide Homeless Management Information System HMIS, biannual point-in-time homeless census, Annual Homeless Assessment Report (AHAR), and annual Housing Inventory Count (HIC);
* **Strategic Planning and CoC System Development** - Preparing and carrying out the 10-Year Plan to End Homeless (now being replaced);
* **HEARTH Act Implementation** - Taking steps needed to implement the federal homeless Homeless Evergency Assistance and Rapid Transition to Housing (HEARTH) Act, such as updating governance documents, creating program standards, planning coordinated assessment, setting CoC performance measures, and redesigning the CoC system; and
* **Systems Coordination and Integration** - Coordinating with other homeless targeted and mainstream systems, including County Homeless Education, Consolidated Plan jurisdictions (State and Santa Cruz), Department of Veterans Affairs, Cities, and County departments of Planning, Healt, and Human Services.

**Who Are the Current HAP Members?**

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| **Nonprofit homeless service providers**  Families in Transition  Homeless Services Center  Pajaro Valley Shelter Services  Community Action Board/Shelter Project  Community Technology Alliance (HMIS Lead)  **Victim service providers**  Defensa de Mujeres  **Faith-based organizations**  Salvation Army Watsonville  **Government (staff representatives)**  City of Watsonville  City of Santa Cruz  City of Scotts Valley  City of Capitola  County of Santa Cruz Human Services Department  County of Santa Cruz Health Services Agency  County of Santa Cruz Planning Department  **Advocates**  United Way of Santa Cruz County  California Rural Legal Assistance  Smart Solutions  180/180 Santa Cruz  **Public housing agencies**  Housing Authority of the County of Santa Cruz | **School districts**  County of Santa Cruz Office of Education, Homeless Program  **Social service providers**  Mountain Community Resource Center  County of Santa Cruz Health Services Agency/HPHP  Santa Cruz AIDS Project  **Mental health agencies**  County of Santa Cruz Health Services Agency/Mental Health Division  Encompass Community Services  Central Coast Independent Living Center  **Universities/Research**  Applied Survey Research  **Affordable housing developers**  Front Street Housing, Inc.  Abode Services  Midpen Housing  **Organizations that serve homeless veterans**  Veterans Administration--PAHCS-Monterey  Veteran Resource Centers  **Homeless and formerly homeless persons**  Linda Lemaster  **2 at-large**  Paul O’Brien  Don Lane |

**Who Staffs the HAP?**

The HAP is staffed by the County of Santa Cruz Planning Department, which also serves as the CoC Collaborative Applicant for the annual CoC Applications. Key staff are Julie Conway at 831.454.5162 or [Julie.conway@co.santa-cruz.ca.us](mailto:Julie.conway@co.santa-cruz.ca.us), and CoC Consultant Tony Gardner at 415.458.2460 or tonygardnerconsulting@yahoo.com